

**DECISION-MAKING PROCESS FOR THE DEVELOPMENT OF THE
PROGRAM DOCUMENT¹**

- A. Define goals and objectives
 - a. Biological
 - b. Policy and management goals
- B. Resolve threshold ESA issues:
 - a. What constitutes the program document?
 - b. Who is the applicant for the HCP part of the program document?
 - c. What is the geographic scope of the HCP?
 - d. What are the “covered species”?
 - e. What will be the length of the HCP?
- C. Determine what the “covered activities” are:
 - a. Develop aquifer management alternatives
 - i. Hardy Study
 - ii. Science Subcommittee recommendations on “k” and “j” charges
 - b. Tradeoffs: Are we willing to implement actions to ameliorate the impacts of the management alternatives?
 - i. Identify specific actions to protect and/or maintain springflow.
 - ii. Identify specific actions to protect species or habitat
 - iii. Influence diagrams
 - c. Timing, cost, and feasibility of the actions?
 - d. Input from Hardy team, Science Subcommittee and consultant on the adequacy of the action.
- D. Identify actions necessary to minimize and mitigate “take” to the “maximum extent practicable.”
- E. Determine whether additional actions are necessary to contribute to the recovery of the species.
- F. Develop an Implementing Agreement
 - a. Who will implement what actions and when.
 - b. Sources of funding

¹ This outline is not intended to be a comprehensive list or to suggest any particular outcome. It is simply intended to present a general outline of the issues that will have to be resolved to develop a program document.